## MCM10O

 TOP-100 print and online catalogers, as ranked by sales


## THE BIG DID GET BIGGER

 IN 2008, but solid growth-or any growth-was hardly a sure thing. Many companies on the Multichannel Merchant 100 list this year reported flat sales vs. 2007. And quite a few marketerssuffered a drop in revenue.
The big gainer was no doubt Staples (\#4), which was up from $\$ 6.61$ billion to $\$ 8.90$ billion for 2008. But that's due to its June 2008 acquisition of Corporate Express.

Corporate Express isn't the only mailer off the list thanks to an acquisition. Dr. Leonard's Healthcare Corp. now falls under AmeriMark Holdings, a fellow merchant of home healthcare products for seniors. AmeriMark's December 2007 purchase of Dr. Leonard's helped vault it from \#90 last year to \#53.

Direct Marketing Services Inc. (DMSI) is gone, literally. The assets of the multititle mailer (\#85 last

| Rank | Company | 2008 direct sales (in millions) | 2007 direct <br> sales (in millions) | Market segment | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Dell <br> Round Rock, TX • 512-338-4400 | \$51,936.0 | \$56,900.0 | computers | nondirect sales are about $15 \%$ of the computer giant's business |
| 2 | Thermo Fisher Scientific Waltham, MA • 781-622-1000 | \$10,500.0 | \$9,746.4 | laboratory and research supplies | includes Fischer Scientific International and Cole Parmer Instrument Co. |
| 3 | IBM <br> Armonk, NY • 914-499-1900 | \$9,076.0* | \$10,677.0* | Computer hardware, software, services | opened a supply chain innovation center in Bejing |
| 4 | Staples <br> Framingham, MA • 508-253-5000 | \$8,900.0 | \$6,614.2 | office supplies | includes Corporate Express, acquired in June 2008 |
| 5 | CDW Corp. <br> Vernon Hills, IL • 847-465-6000 | \$8,100.0 | \$8,145.0 | computers | jumped 156 spots in its ranking on the InformationWeek 500 list |
| $6$ | Henry Schein Melville, NY • 631-843-5500 | \$6,400.0 | \$5,920.0 | dental, medical, and veterinary supplies | added an eco-friendly lighting system to its Grapevine, TX, distribution center |
| 7 | Wesco International <br> Pittsburgh - 412-454-2200 | \$6,110.8 | \$6,003.5 | electrical and industrial maintenance supplies | expects to save about $\$ 5$ million in 2009 thanks to cost-cutting |
| 8 | United Stationers <br> Deerfield, IL•847-627-7000 | \$4,986.9 | \$4,646.4 | office and facility supplies | significant growth attributed to ORS Nasco, acquired in December 2007 |
| $\bigcirc$ | OfficeMax <br> Naperville, IL • 630-773-5000 | \$4,310.0 | \$4,816.1 | office supplies | started opening smaller concept stores called Ink, Paper, Scissors in Seattle |
| 10 | Office Depot <br> Delray Beach, FL • 800-937-3600 | \$4,145.7 | \$4,518.4 | office supplies | shuttered 9\% of its North American stores and cut 2,200 jobs |

year) were sold at public auction in August to Midwest Catalog Brands, a subsidiary of Swiss Colony (\#42). The purchase included the venerable Montgomery Ward brand and the Charles Keath and HomeVisions catalogs and Internet properties.

And Charming Shoppes barely made it onto the list at \#98. It had been \#57 last year, but it sold most of the Crosstown Traders catalogs to Orchard Brands in September.

Looking at general trends, the continued housing slump put a crimp in demand for home goods in 2008. This hurt merchants such as Williams-Sonoma (\#24). Its direct sales fell from $\$ 1.7$ billion in

2007 to $\$ 1.4$ billion in 2008.
Home products retailer Crate \& Barrel (\#66), meanwhile, did post a small gain, from $\$ 321$ million to $\$ 324$ million. It may have helped that Crate \& Barrel's price points are lower than some of its rivals.

Women's apparel also saw softness. Sales at Coldwater Creek (\#72) fell $28 \%$ to $\$ 272$ million, while direct sales at Talbots (\#81) slipped $44 \%$ to $\$ 239$ million. Sales at J. Crew (\#55), however, were up $8 \%$ to $\$ 409$ million. And Urban Outfitters (\#73), which sells apparel and home items, saw sales rise $42 \%$ to $\$ 273$ million.

Computers marketers lost some ground too. Sales at CDW Corp.
(\#5) slipped a bit, from $\$ 8.15$ billion to $\$ 8.10$ billion in 2008. PC Connection (\#19) also saw revenue fall slightly, from $\$ 1.78$ billion in 2007 to $\$ 1.75$ billion in 2008. But Zones (\#39) boosted its sales from $\$ 680$ million to about $\$ 728$ million.

It wasn't a great year for some of the office supplies marketers. Staples' big gain notwithstanding, two of the merchants in the top 10-OfficeMax (\#9) and Office Depot (\#10)—posted declines in revenue of $11 \%$ and $8 \%$, respectively. Given the number of layoffs in the past year, it's easy to see why there is lower demand for office supplies.—By Melissa Dowling

| Rank | Company | 2008 direct <br> sales (in millions) | 2007 direct <br> sales (in millions) | Market segment | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 11 | Hewlett-Packard Co. <br> Palo Alto, CA • 650-857-1501 | \$3,920.0* | \$3,534.0* | computers | acquired wireless networks maker Colubris Networks in August |
| $12$ | VWR International <br> West Chester, PA • 610-431-1700 | \$3,759.2 | \$3,522.0 | laboratory and science education supplies | signed a distribution agreement with Corning in November |
| 13 | Systemax <br> Port Washington, NY • 516-625-4300 | \$3,033.0 | \$2,779.9 | computers, industrial supplies | bought Circuit City in May, folding PCS-hosted software business |
| $14$ | Patterson Cos. <br> St. Paul, MN • 651-686-1600 | \$2,998.7 | \$3,100.0 | medical, dental, rehab, and veterinary supplies | lower sales of dental equipment in the fiscal fourth quarter |
| 15 | Sears Holding Corp. Hoffiman Estates, IL • 847-286-2500 | \$2,790,0* | \$3,000.0* | general merchandise | Includes apparel merchant Lands' End and Sears.com |
| $16$ | Sigma-Aldrich Corp. St. Louis, M0 • 314-771-5765 | \$2,200.7 | \$2,038.7 | biochemicals and lab supplies | lower first-quarter earnings this year because of stronger dollar |
| 7 | HSN <br> St. Petersburg, FL• 727-872-7069 | \$2,100.0 | \$3,000,0 | general merchandise | spun off from IAC/interActiveCorp. |
| $18$ | MSC Industrial Direct Co. Melville, NY • 516-812-2000 | \$1,780.0 | \$1,688.2 | industrial supplies | grew sales force 12\% |
| 1 | PC Connection <br> Merrimack, NH • 603-683-2000 | \$1,753.7 | \$1,785.4 | computers | laid off about $6 \%$ of its staff in spring 2009 |
| 20 | Redcats USA <br> New York • 212-513-9500 | \$1,600.0 | \$1,600.0 | apparel, home goods, sporting gear | sold its Missy division to private equity firm Monomoy Capital Partners |

## MCM10O

## METHODOLOGY

The Multichannel Merchant 100 was compiled by the Multichannel Merchant editorial staff and freelancer Michael DiMarco through public records, data card analysis, and input from financial analysts and sources within the industry. To ensure the accuracy of all statistics, Multichannel Merchant tried to contact executives at each company. Some companies declined to confirm sales totals; others did not return messages.

In those cases, or when companies would provide only approxi-
mate sales, an asterisk indicates that the figure is an estimate.

Sales are for calendar years 2008 and 2007. When a company's fiscal year varied from the calendar year by more than one month, Multichannel Merchant backed out the data to obtain cal-endar-year sales.

Whenever possible, sales figures are net of sales taxes and shipping and handling revenue. In some cases, the figures for 2007 differ from those reported last year, reflecting updated information.
For parent companies and cata-
loger/retailers such as Patterson Cos. and J.C. Penney Co., sales figures are for their direct divisions only, unless otherwise indicated. When companies broke out their telemarketing or field sales revenue from their print and Web catalog sales, we did as well.
To be considered for the Multichannel Merchant 100, a company's print catalog had to account for a significant portion of the business's direct sales, which is why major direct marketers such as eBay and Insight are not on the list.

| Rank | Company | 2008 direct <br> sales (in millions) | 2007 direct <br> sales (in millions) | Market segment | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 21 | W.W. Grainger <br> Lake Forest, IL • 847-535-1000 | \$1,500.0 | \$1,320.0 | industrial supplies | Lab Safety Supply unit bought Highsmith, a library equipment marketer |
| 21 | Limited Brands <br> Columbus, $\mathrm{OH} \bullet$ 614-415-7000 | \$1,500.0 | \$1,399.0 | apparel, beauty products | Victoria's Secret launched a Spanishlanguage Website in fall 2008 |
| 25 | J.C. Penney Co. Plano, TX • 972-431-1000 | \$1,457.0 | \$1,500.0 | general merchandise | total sales fell $6.9 \%$, to $\$ 18.48$ billion; net income decreased 48.5\% |
| 24 | Williams-Sonoma <br> San Francisco • 415-421-7900 | \$1,399.0 | \$1,663.7 | home decor, kitchenware | cut catalog circulation by more than $20 \%$, to 313.7 million |
| 25 | L.,. Bean <br> Freeport, ME - 207-865-4761 | \$1,150.0* | \$1,215.0 | apparel, outdoor gear, home furnishings | 2008 results mark the company's third drop in annual revenue since 1960 |
| 26 | Orchard Brands <br> Beverly, MA • 978-922-2040 | \$1,140.0* | \$1,100.0* | apparel, home goods | acquired multitile mailer Crosstown Traders in August |
| 27 | Cintas Corp. <br> Cincinnati, OH - 513-459-1200 | \$1,111.3* | \$1,045.9* | uniforms, sanitation supplies | named Thomas Millner as CEO/ president in March 2009 |
| $28$ | Cabela's <br> Sidney, NE • 307-254-5505 | \$1,095.2 | \$1,130.6 | outdoor gear | cut its corporate headquarters workforce by 10\% |
| 20 | Deluxe Corp. <br> Shoreview, MN • 651-483-7111 | \$1,038.7 | \$1,606.4 | business stationery and supplies | closed three manufacturing facilities and a call center |
| $30$ | School Specialty Greenville, WI • 920-734-5712 | \$1,025.8 | \$1,080.3 | non-textbook school supplies | launched online video seminar series called Bright Ideas in December |
| 51 | Black Box Corp. <br> Lawrence, PA • 724-746-5500 | \$1,003.8 | \$921.3 | networking products and services | acquired Scottel Voice \& Data in March 2009 |
| $32$ | Digi-Key Corp. <br> Thief River Falls, MN • 218-681-6674 | \$984.0* | \$775.6* | electronics components | enhanced site's home page this year to make more information accessible |
| 55 | $\begin{aligned} & \text { 1-800-Flowers.com } \\ & \text { Westbury, NY • } 516-237-6000 \end{aligned}$ | \$926.7 | \$925.6 | flowers, food gifts, toys, home products | after lackluster holiday, cut $10 \%$ of its 4,000 full-time employees |

# Notable deals of the past 12 months 

## JUNE 2008

- Provide Commerce acquired gifts cataloger Red Envelope in a bankruptcy auction.
- Staples acquired fellow office supplies distributor Corporate Express for $\$ 2.6$ billion.


## JULY 2008

- Party supplies and costumes merchant Celebrate Express was sold to holding company Liberty Media (parent company of Provide Commerce) for $\$ 31$ million in cash. - Highsmith, a direct marketer of library supplies, furniture and equipment, was bought by the Lab Safety Supply division of W.W. Grainger. - Airgas, a marketer of industrial gases and safety gear, acquired Oilind Safety and Refron. ~ Monomoy Capital Partners bought the Missy apparel division of Redcats USA.


## AUGUST 2008

* Food gifts mailer Harry \& David acquired citrus fruits marketer Cushman Fruit Co.
Blyth bought women's apparel and personal care products merchant As We Change for $\$ 2.3$ million. - The assets of DMSI were purchased by a new Swiss Colony unit called Midwest Catalog Brands.


## SEPTEMBER 2008

- Multititle mailer Orchard Brands, a Golden

Gate Capital company, bought most of the Crosstown Traders apparel and shoes catalogs from Charming Shoppes. The transaction did not
include food gifts cataloger Figi's.

- Boca Java, an online gourmet coffee marketer, acquired assets of Web coffee merchant Café Belmondo from The Thompson Group.
- Catalog Holdings, a portfolio company of Golden Gate Capital, sold Spiegel Brands to an investor group led by Granite Creek Partners. - Teen apparel retailer Delia's sold its extremesports gear merchant CCS to retail chain Foot Locker for $\$ 102$ million in cash.


## OCTOBER 2008

. Multititle gardening mailer Gardens Alive! bought gifts book The Paragon, a former BlueSky Brands title. Gardens Alive! in May 2008 had purchased games catalog Bits and Pieces, two months after BlueSky Brands shut down.

## NOVEMBER 2008

* Private equity firm Sun Capital Partners, through an affiliate called Childrenswear, acquired children's clothing cataloger/ retailer Hanna Andersson Corp. and Gerber Childrenswear for $\$ 179$ million.


## DECEMBER 2008

- Airgas purchased Great Lakes Oxygen, a distributor of gas and welding supplies.


## JANUARY 2009

Healthcare products and services provider
Henry Schein acquired Noviko, a distributor of
veterinary supplies in the Czech Republic; DNA Anthos Impianti (DNA), the Italian distribution arm of Cefla Dental; and Medka, a Berlin-based provider of medical products and services.

## FEBRUARY 2009

© Toy and baby products retailer Toys ' $\mathbf{R}$ ' Us acquired the e-commerce site eToys.com from The Parent Co.; the deal also included the BabyUniverse.com e-commerce site and ePregnancy.com parenting resource site.

## MARCH 2009

Networking products cataloger Black Box Corp. purchased Scottel Voice \& Data.
~Henry Schein bought Ortho Organizers, a manufacturer/distributor of orthodontics items.

## MAY 2009

ーToy and baby products retailer Toys 'R' Us acquired upscale toy merchant FAO Schwarz. * Computers manufacturer/marketer Systemax won a bankruptcy auction for the Circuit City e-commerce business and brand.

## JUNE 2009

Newport Corp. acquired the New Focus business and product portfolio in an exchange of assets and cash with Oclaro.

- Patterson Medical, a division of Patterson

Cos., bought Empi Therapy Solutions from DJO.
~Talbots sells J. Jill to Golden Gate Capital.

| Rank | Company | 2008 direct sales (in millions) | 2007 direct sales (in millions) | Market segment | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 34 | Broder Bros. <br> Trevose, PA • 215-291-6140 | \$926.0 | \$929.1 | imprintable apparel | launched an eco-friendly catalog in November |
| $35$ | Macy's <br> Cincinnati, $\mathrm{OH} \cdot 513-579-7000$ | \$900.0 | \$800.0 | general merchandise | cut about 4\% of its total workforce; reorganized division structure |
| 56 | Airgas <br> Radnor, PA • 610-687-5253 | \$866.0* | \$842.0* | specialty gases, welding and safety supplies | acquired 14 businesses in fiscal 2009 with revenue of \$205 million-plus |
| 37 | Guest Supply Houston, TX • 609-514-9696 | \$780.0 | \$760.0 | hospitality supplies | subsidiary of food distributing giant SYSCO |
| $5:$ | Taylor Corp. North Mankato, MN • 507-625-2828 | \$730.0* | \$720.0* | stationery, HR supplies, promotional products | Current USA subsidiary bought gifts catalog Lillian Vernon |
| $39$ | Zones <br> Auburn, WA • 253-205-3000 | \$728.4* | \$679.5 | computers | taken private in late 2008 |
| 40 | Interline Brands Jacksonville, FL• 904-421-1400 | \$672.0* | \$750.0* | MRO and HVAC supplies | includes Barnett, Maintenance USA, Sexauer, SunStar Lighting, Wilmar, others |

$\rightarrow 2$

| Rank |
| :---: |
| 41 |
| 42 |

Company
41
HD Supply
Atlanta • 770-852-9000
Swiss Colony
Monroe, WI • 603-328-8400


The Home Depot
Atlanta • 770-433-8211


Spiegel Brands
New York $\cdot 212-916-8331$


American Hotel Register
Vernon Hills, IL • 847-564-4000
45

Oriental Trading Co.
Omaha, NE • 402-331-5511


Neiman Marcus Group
Dallas - 214-743-7600


Guitar Center
Westlake Village, CA •818-735-8800
Premier Farnell
Independence, OH • 216-525-4300
50
Mattel
EI Segundo, CA • 310-252-2000


K+K America
Milwaukee • 414-443-1700
52


Northern Tool \& Equipment
West Burnsville, MN • 952-894-9510
AmeriMark Holdings
Cleveland, OH • 440-325-2038
Aramark Corp.
Philadelphia • 215-923-2853
J. Grew Group
New York - 212-209-2500

56
DBL Distributing
Scottsdale, AZ • 480-596-8636


LTD Commodities
Bannockburn, IL - 847-295-5532
58
Hanover Direct
Weehawken, $\mathrm{NJ} \cdot 201-863-7300$


McMaster-Carr Supply Co. Elmhurst, IL• 630-600-3600

## Foot Locker

New York • 715-845-5538

| 2008 direct <br> sales (in millions) | 2007 direct <br> sales (in millions) | Market segment | Notes |
| :---: | :---: | :---: | :---: |
| \$605.0* | \$610.0* | building supplies | owned by Bain Capital Partners, Carlyle Group, and Clayton, Dubilier \& Rice |
| \$600.0 | \$600.0 | gifts, home decor, food, apparel | bought assets of DMSI through new subsidiary Midwest Catalog Brands |
| \$600.0* | \$600.0* | building supplies, home decor | putting the brakes on retail expansion |
| \$575.0* | \$603.3* | apparel, general merchandise | sold to an investor group led by Granite Creek Partners |
| \$550.0 | \$600.0 | hospitality supplies | cut $10 \%$ of its corporate staff in October |
| \$550.0 | \$530.0 | novelties, gifts | reduced corporate headquarters workforce by $10 \%$ |
| \$544.3 | \$738.5 | apparel, home decor | bid off about 375 workers this past January |
| \$530.6 | \$470.4 | musical instruments | Musician's Friend direct division only |
| \$510.6 | \$643.6 | electronic components, industrial supplies | results affected by the change in value of the British pound |
| \$463.1 | \$431.5 | toys | American Girl brand only, including seven stores |
| \$455.0 | \$513.0 | industrial supplies, office furniture | introduced Hubert brand into the German market |
| \$450.5 | \$453.1 | tools | added new product and redesigned Website |
| \$432.0 | \$205.0 | apparel, accessories health-related items | includes Dr. Leonard's Healthcare Corp. (acquired December 2007) |
| \$426.0 | \$400.0 | uniforms, public-safety equipment | said this year it will stop selling its WearGuard-Crest work clothing via direct |
| \$408.9 | \$377.4 | appare | First Lady Michelle Obama providing plenty of free publicity |
| \$405.0* | \$400.0* | wholesale consumer electronics | parent company is Ingram micro |
| \$400.0* | \$400.0* | general merchandise | new distribution center in Aurora, IL. |
| \$395.0* | \$410.0* | apparel, home decor | launched enhanced apparel collections within Company Kids brand |
| \$392.0* | \$389.0* | MRO supplies | awarded U.S. Air Force contract for materials handling equipment |
| \$390.0 | \$364.0 | athletic shoes | bought extreme-sports-gear merchant CCS from Delia's for \$102 million |


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| :---: | :---: | :---: | :---: | :---: | :---: |
| 61 | Harry \& David Holdings Medford, OR • 541-776-2121 | \$372.5 | \$385.0 | food gifts, plants | bought citrus mailer Cushman Fruit in August |
| $62$ | Restoration Hardware Corte Madera, CA • 415-924-1005 | \$350.2 | \$244.0 | home decor | owned by private equity firm Catterton Partners |
| 63 | Provide Commerce <br> San Diego, CA • 858-638-4900 | \$350.0 | \$300.0 | flowers, food and gifts | acquired the assets of gifts cataloger Red Envelope in June |
| 64 | Fingerhut Direct Marketing Eden Prairie, MN • 952-656-3700 | \$346.0 | \$370.0 | general merchandise | completed a new round of equity financing of more than $\$ 50$ million |
| 65 | Allied Electronics Fort Worth, TX • 817-595-3500 | \$340.0 | \$325.0 | electronics components | added several new sections to its online store |
| $66$ | Crate \& Barrel <br> Northbrook, IL•847-272-2888 | \$324.0 | \$321.0 | home decor | one of several consumer merchants to partner with Catalog Choice service |
| 66 | Sport Supply Group <br> Farmers Branch, TX • 972-484-9484 | \$324.0 | \$243.8 | athletic equipment | enhanced key vendor relationships and added new distribution partners |
| $68$ | Omaha Steaks <br> Omaha, NE • 402-597-3000 | \$299.6* | \$288.3* | food | introduced a new updated logo in March 2009 |
| 69 | J\&R Electronics <br> New York • 212-238-9000 | \$295.0* | \$290.0* | consumer electronics | founded in 1971 |
| $70$ | Collections Etc. <br> Elk Grove Village, IL•847-350-5800 | \$275.0* | \$274.3* | gifts, collectibles | titles include 10 Mallory Lane, How Helpful and Nature's Touch |
| 7 | Eddie Bauer Holdings Bellevue, WA • 425-755-6100 | \$274.2 | \$277.9 | apparel | filed Chapter 11 in June 2009, planning to sell assets to private equity firm |
| $72$ | Coldwater Creek <br> Sandpoint, ID• 208-263-2266 | \$272.9 | \$376.4 | women's apparel | all merchandise now under a single catalog title |
| 75 | Urban Outfitters <br> Philadelphia, PA • 215-454-5500 | \$272.5 | \$192.2 | apparel, home decor | opened two Anthropologie stores in London |
| $74$ | Bass Pro Shops <br> Springfield, MO • 417-873-5000 | \$270.0* | \$250.0* | outdoor gear | mailed over 170 million catalogs/ direct mail pieces |
| 5 | Brady Corp. <br> Milwaukee, WI - 414-358-6600 | \$266.0* | \$264.7* | identification and industrial safety supplies | implemented global workforce reduction of about 10\% |
| $76$ | Production Tool Supply Warren, MI • 586-755-5258 | \$263.0* | \$261.5* | MRO supplies | same-day shipping for UPS orders placed by 5 p.m. EST |
| $\square$ | Grutchfield Corp. <br> Charlottesville, VA • 434-817-1000 | \$258.0 | \$257.0 | consumer electronics | Canadian sales tripled in 2008 |
| $77$ | TTI <br> Fort Worth, TX • 817-740-9000 | \$258.0* | \$209.0* | electronics components | sales for Mouser Electronics only |
| $\bigcirc$ | Doctors Foster and Smith Rhinelander, WI • 715-369-3305 | \$255.0 | \$250.0 | pet supplies | operates Liveaquaria.com and PetEducation.com Websites |
| $80$ | 4Imprint <br> Oshkosh, WI • 920-236-7272 | \$249.6 | \$153.6 | promotional products | launched "Two-Minute Takeaways" blog series in September |


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| :---: | :---: | :---: | :---: | :---: | :---: |
| 81 | The Talbots Hingham, MA • 781-749-7600 | \$239.2 | \$427.9 | apparel | sold J. Jill business to Golden Gate Capital in June 2009 |
| 82 | Sierra Trading Post Cheyenne, WY • 800-713-4534 | \$236.7 | \$236.7 | discounted apparel, home goods, and outdoor gear | workforce reduction-its first in 23 years of business-of $10 \%$ this past January |
| 85 | Potpourri Group <br> Chelmsford, MA • 978-256-4100 | \$232.0 | \$230.0 | gifts, crafts, decor, toys | improved site navigation and search |
| 84 | Recreational Equipment Inc. Kent, WA • 253-395-3780 | \$225.0 | \$190.0 | outdoor gear | 2008 was the first full year of offering customer reviews on the Website |
| 85 | Army \& Air Force Exchange Dallas - 214-312-2011 | \$224.9 | \$245.3 | general merchandise | started "Click to Brick" program for in-store pickup earlier this year |
| 86 | PetMed Express <br> Pompano Beach, FL • 949-979-5995 | \$219.4 | \$184.3 | pet supplies | about $65 \%$ of all orders were placed on Website during the fiscal year |
| 87 | Orvis <br> Sunderland, VT • 802-362-8525 | \$215.0 | \$234.0 | apparel, gifts, outdoor gear and home goods | using blogging to get the word out about its green projects |
| 88 | Aristotle Corp. Stamford, CT • 203-358-8000 | \$212.8 | \$211.6 | educational and agricultural supplies | hopes the Recovery and Reinvestment Act of 2009 will unlock educational spending |
| 89 | NBTY <br> Bohemia, NY • 631-567-9500 | \$210.5 | \$179.5 | nutritional supplements | total net income for the fiscal year was \$158 million, down from \$208 million |
| $90$ | McNichols Co. <br> Tampa, FL• 813-282-3828 | \$205.0 | \$181.0 | industrial, commercial and architectural metals | added designer textured metals to product line |
| 01 | Thompson Group Tampa, FL• 813-884-6344 | \$200.0* | \$200.0* | linens, home decor, gifts, cigars | sold coffee merchant Café Belmondo to Boca Java |
| $92$ | Blyth <br> Greenwich, CT • 203-661-1926 | \$190.1 | \$206.8 | housewares, photo supplies, gifts | had order processing difficulties with implementation of new ERP system |
| - 5 | Hanesbrands <br> Winston-Salem, NC • 336-519-3386 | \$176.5* | \$185.8* | innerwear, casualwear | acquired embroidery facifity in Honduras in October |
| $94$ | Whitney Automotive Group Lasalle, IL• 312-431-6000 | \$175.0* | \$170.0* | auto supplies | includes J.C. Whitney, Stylin Trucks and Carparts.com |
| $\bigcirc 5$ | Wayside Technology Shrewsbury, NJ • 732-389-0932 | \$174.0 | \$179.9 | programming software | Programmer's Paradise up 27\%; Lifeboat down 13\% due to loss of a major line |
| $96$ | LifeWay Christian Resources Nashville, TN • 615-251-2000 | \$170.1* | \$189.0* | church and Christian living products | laid off 5\% of its national workforce in August |
| $\bigcirc$ | Gaiam <br> Broomfield, CO • 303-222-3600 | \$168.2 | \$151.5 | health and welliess, eco-friendly products | signed an exclusive distribution deal with Discovery Communications in June 2009 |
| $98$ | Charming Shoppes Bensalem, PA • 215-245-9100 | \$167.0 | \$408.1 | apparel, food gifts | sold most of the Crosstown Traders catalogs to Orchard Brands in September |
| -O | Newport Corp. <br> Irvine, CA •949-863-3144 | \$152.0 | \$158.1 | lab instruments and laser technology | acquired the New Focus business from Oclaro in June 2009 |
| 100 | Tiffany \& Co. <br> New York • 212-755-8000 | \$143.0 | \$182.1 | jewelry, tabletop, gifts | direct sales slid 21\% for the November-December period |

## Who owns what

## MANY OF THE MCM 100 ARE MULTITITLE MAILERS. HERE'S A GUIDE TO WHO OWNS WHAT:

- 1-800-FLOWERS.COM includes 1-800-Flowers. com, Ambrosia, Cheryl \& Co., Fannie May, HearthSong, Magic Cabin, Plow \& Hearth, The Popcorn Factory, ProblemSolvers, Wind \& Weather
- ARISTOTLE CORP. includes American Educational Products, Nasco, Summit Learning, Triarco - CABELA'S includes Antique Hardware and Home, Ducks Unlimited, Van Dyke's Restorers, Van Dyke's Taxidermy, Wild Wings
- CHARMING SHOPPES includes, Figi's, Lane Bryant, Shoetrader.com
- HANOVER DIRECT includes Company Kids, The Company Store, Domestications, International Male, Silhouettes, Undergear
- HSNi includes Alsto's, Ballard Designs, Frontgate,

Garnet Hill, Grandin Road, Home Focus, Improvements, IOS, Isabella Bird, Smith + Noble, The Territory Ahead, TraveISmith $\rightarrow$ INTERLINE BRANDS includes Barnett, Copperfield Chimney Supply, Hardware Express, Leran, Maintenance USA, Sexauer, SunStar Lighting, U.S. Lock, Wilmar

- ORCHARD BRANDS includes Appleseed's, Bedford Fair Lifestyles, Blair Corp., Brownstone Studio, Coward Shoes, Draper's \& Damon's, Gold Violin, Haband, Intimate Appeal, Lew Magram, Monterey Bay Clothing Co., Norm Thompson Outfitters, Old Pueblo Traders, Sahalie, Solutions, The Tog Shop, Willow Ridge, WinterSilks - PATTERSON COS. includes Masune First Aid \& Safety, Medco, Sammons Preston, Webster Veterinary - POTPOURRI GROUP includes Back in the Saddle, Catalog Favorites, Expressions, In the Company of Dogs, Nature's Jewelry, NorthStyle, Potpourri,

Pyramid Collection, The Stitchery, Serengeti, Whatever Works, Young Explorers
$\rightarrow$ PROVIDE COMMERCE includes Cherry Moon Farms, ProFlowers, Red Envelope, Secret Spoon, Shari's Berries

- SCHOOL SPECIALTY includes ABC School Supply, Abilitations, Brodhead Garrett, Childcraft, Delta Education, Frey Scientific, Hammond \& Stephens, Sax Arts and Crafts, Sportime
- SPIEGEL BRANDS includes Spiegel, Newport News, A.B. Lambdin, Carabella, Venus $\rightarrow$ STAPLES includes Corporate Express, Quill Corp., Smilemakers, Medical Arts Press
- THE SWISS COLONY includes Ashro, Ginny's, Home Visions, Midnight Velvet, Monroe and Main, Montgomery Ward, Seventh Avenue, The Swiss Colony, The Tender Fillet, Through the Country Door
- TAYLOR CORP. includes Colorful Images, Current, G. Neil, Lillian Vernon, Paper Direct, Sa-So - W.W. GRAINGER includes AW Direct, Ben Meadows, Gempler's, Highsmith, Lab Safety Supply, Rand Materials Handling •
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